



INTERNATIONAL MEAL COMPANY ALIMENTAÇÃO S.A.

Publicly-held Company
CNPJ 17.314.329/0001-20
NIRE 3530048875

NOTICE TO THE MARKET

INTERNATIONAL MEAL COMPANY ALIMENTAÇÃO S.A. (B3: MEAL3), in accordance with article 12 of CVM Rule 358/02, informs that it received from **Morgan Stanley** notices of change in their stake held in the company, as per the attached letters.

São Paulo, May 18, 2021.

INTERNATIONAL MEAL COMPANY ALIMENTAÇÃO S.A.

Maristela Aparecida do Nascimento
Administrative and Financial and Investor Relations Officer

[free translation]

Morgan Stanley

1300 Thames Street, Baltimore, MD 21231

May 14, 2021

International Meal Company Alimentação S.A.
Maristela Aparecida do Nascimento
Investor Relations Officer
Av. Doutora Ruth Cardoso, 4777 - Conjunto A – 12 andar
São Paulo - SP- Brasil
CEP 05425-070

Subject: Increase in Shareholding

Dear sir,

In compliance with the *Comissão de Valores Mobiliários* (“CVM”) Rule 358, of January 3, 2002, article 12, we hereby notify you that, on May 11, 2021, Morgan Stanley (in an aggregate, through its subsidiaries Morgan Stanley Capital Services LLC¹, Morgan Stanley & Co. International plc², Morgan Stanley Uruguay Ltda.³, Morgan Stanley & Co. LLC⁴, Morgan Stanley Smith Barney LLC⁵, Caieiras Fundo de Investimento Multimercado⁶ and Formula XVI Fundo de Investimento Multimercado Credito Privado – Investimento no exterior⁷ and Banco Morgan Stanley S.A.⁸ has reached a position / exposure equivalent to 5.0% of the total number of common shares of International Meal Company Alimentação S.A. (“Company”) (MEAL3).

The position mentioned above corresponds to:

Position / Exposure	Quantity
Common shares American Depositary Receipts (ADRs)	14,345,335
Derivative financial instrument with physical settlement - Long position	50,000

¹ Morgan Stanley Capital Services LLC - CNPJ 35.843.485/0001-60. Legal Representative: Citibank DTVM S/A – CNPJ 33.868.597/0001-40.

² Morgan Stanley & Co. International plc - CNPJ 36.183.627/0001-72. Legal Representative: Citibank DTVM S/A – CNPJ 33.868.597/0001-40

³ Morgan Stanley Uruguay Ltda. - CNPJ nº 35.510.133/0001-92 Legal Representative: Citibank DTVM S/A – CNPJ 33.868.597/0001-40.

⁴ Morgan Stanley & Co. LLC - CNPJ nº 36.183.628/0001-17. Legal Representative: Citibank DTVM S/A – CNPJ 33.868.597/0001-40.

⁵ Morgan Stanley Smith Barney LLC - CNPJ nº 18.628.845/0001-91. Legal Representative: Citibank DTVM S/A – CNPJ 33.868.597/0001-40.

⁶ Caieiras Fundo de Investimento Multimercado - CNPJ nº 09.577.034/0001-18.

⁷ Formula XVI Fundo de Investimento Multimercado Credito Privado – Investimento no exterior - CNPJ nº 03.068.182/0001-20.

⁸ Banco Morgan Stanley S.A. – nº CNPJ 02.801.938/0001-36.

Furthermore, Morgan Stanley has reached the following exposure:

Position / Exposure	Quantity	Percentage
Derivative financial instrument with physical settlement - Short position	232,000	0.08%

Morgan Stanley does not aim to change the composition of the Company's control or its administrative structure.

Sincerely yours,

Christopher O'Hara - Authorized Signatory

[free translation]

Morgan Stanley

1300 Thames Street, Baltimore, MD 21231

May 18, 2021

International Meal Company Alimentação S.A.
Maristela Aparecida do Nascimento
Investor Relations Officer
Av. Doutora Ruth Cardoso, 4777 - Conjunto A – 12 andar
São Paulo - SP- Brasil
CEP 05425-070

Subject: Increase in Shareholding

Dear sir,

In compliance with the *Comissão de Valores Mobiliários* (“CVM”) Rule 358, of January 3, 2002, article 12, we hereby notify you that, on May 13, 2021, Morgan Stanley (in an aggregate, through its subsidiaries Morgan Stanley Capital Services LLC¹, Morgan Stanley & Co. International plc², Morgan Stanley Uruguay Ltda.³, Morgan Stanley & Co. LLC⁴, Morgan Stanley Smith Barney LLC⁵, Caieiras Fundo de Investimento Multimercado⁶ and Formula XVI Fundo de Investimento Multimercado Credito Privado – Investimento no exterior⁷ and Banco Morgan Stanley S.A.⁸ has reached a position / exposure equivalent to 4.9% of the total number of common shares of International Meal Company Alimentação S.A. (“Company”) (MEAL3).

The position mentioned above corresponds to:

Position / Exposure	Quantity
Common shares American Depositary Receipts (ADRs)	13,906,220
Derivative financial instrument with physical settlement - Long position	50,000

¹ Morgan Stanley Capital Services LLC - CNPJ 35.843.485/0001-60. Legal Representative: Citibank DTVM S/A – CNPJ 33.868.597/0001-40.

² Morgan Stanley & Co. International plc - CNPJ 36.183.627/0001-72. Legal Representative: Citibank DTVM S/A – CNPJ 33.868.597/0001-40

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⁴ Morgan Stanley & Co. LLC - CNPJ nº 36.183.628/0001-17. Legal Representative: Citibank DTVM S/A – CNPJ 33.868.597/0001-40.

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Furthermore, Morgan Stanley has reached the following exposure:

Position / Exposure	Quantity	Percentage
Derivative financial instrument with physical settlement - Short position	232,000	0.08%

Morgan Stanley does not aim to change the composition of the Company's control or its administrative structure.

Sincerely yours,

Christopher O'Hara - Authorized Signatory